Now What? Surviving 2020 to Profit in the Years Ahead



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How to invest today amid the carnage?

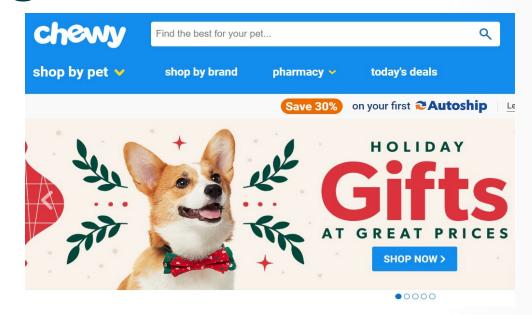
- Overall long-term investment thesis intact:
 - Legal consumption share gain from illicit market as legalization spreads
 - Increased legal and social acceptance & product innovation expand consumer base
- But how realize that growth?
 - Cash to survive today
 - Cash generation to self fund and raise capital
- How do you evaluate the investment?
 - Bottom at 2.5X Sales 7.5X EBITDA based on Internet Bubble/911 and 2008 Financial Crisis
 - But apply to your own conservative estimates consensus still coming down
- What's going on with Canada oversupply?
- US vs Canada: Larger market with higher margins at a lower valuation



Macro right, Bad Timing?, Terrible Execution...



Founded 1998 \$90m IPO February 2000 Liquidated November 2000



Founded 2011
PetSmart buys for \$3.8b May 2017
\$123m IPO June 2019
\$10 Billion Market Cap Today



At first glance, not very different in 2000...



Source: Wayback Machine archive.org/web



Source: humanfactorsblog.org

Who Has the Balance Sheet and Business Plan to Survive?

Who Is Most Likely To Survive?

Two most important items right now and for next 12-18 months:

- Need viable business model with near-term path to profit
- Need the cash required to reach that profit

Reality 2017 Through Early 2019

- Cannabis companies in pure capital spend mode, burning cash, land grab to acquire assets, expand capacity and territory, etc.
- Investors rewarding companies with massive capital raises
- No pressing need to show plausible near-term path to profit

Reality Mid-2019 to Current

- Capital markets closed or charging very high rates for access to capital
- Need for immediate or very near-term path to profit
- Significantly reduce expenses, expansion plans
- Sell non-core assets, licenses
- Get business model and fiscal house in order; how can you reach profitability with what you have right now?

How Long Can They Survive?

- Cash Source Cash Use = Survival time (in months)
 - ➤ Cash Use: OCF Cap Ex Debt Due (all figures calendar 2020)
 - > Cash Source: Cash + Unused credit facility + New Debt or Equity raised
- Indicates who might be at risk given latest public information available

Results: US Integrated

US-Focused Vertically Integrated Operators

| | <u> </u> | | | |
|----------|-----------------------------------|-------------------------------|-------------------------------|-----------------------------|
| TKR | Company | Months of Cash Coverage | Cash = (Required) or Produced | Total Funds Available |
| MJARF | MJardin Group, Inc. | - | \$0 | \$79 |
| SLGWF-US | SLANG Worldwide, Inc. | - | \$0 | \$23 |
| PLNHF | Planet 13 Holdings, Inc. | 313 | (\$1) | \$21 |
| FFNTF | 4Front Ventures Corp. | 270 | (\$2) | \$38 |
| CRLBF-US | Cresco Labs, Inc. | 70 | (\$35) | \$203 |
| TCNNF | Trulieve Cannabis Corp. | 44 | (\$32) | \$128 |
| HRVSF | Harvest Health & Recreation, Inc. | 44 | (\$41) | \$151 |
| MDCL | Medicine Man Technologies, Inc. | 29 | (\$8) | \$18 |
| LHSIF | Liberty Health Sciences Inc | 26 | (\$10) | \$21 |
| CURLF | Curaleaf Holdings, Inc. | 17 | (\$136) | \$196 |
| GTBIF | Green Thumb Industries Inc. | 16 | (\$35) | \$47 |
| ITHUF | iAnthus Capital Holdings, Inc. | 10 | <i>(</i> \$34) | \$28 |
| MMNFF | MedMen Enterprises, Inc. Class B | 10 | (\$121) | \$98 |
| VREOF | Vireo Health International, Inc. | 8 | (\$61) | <i>\$45</i> |
| CCHWF | Columbia Care, Inc. | 7 | (\$84) | \$47 |
| CNTMF | Cansortium, Inc. | 3 | (\$22) | \$5 |
| ACRGF | Acreage Holdings, Inc. | 0 | (\$127) | \$0 |
| | | | | |

Data based on latest publicly avaialabe company filings, Factset Financial Data & Analytics concensus estimates and MJBizDaily Investor Intelligence internal estimates.

Results: Canadian Integrated

Canada-Focused Vertically Integrated Operators

| TKR | Company | Months of Cash Coverage | Cash = (Required) ÷ or Produced | Total Funds Available |
|----------|-----------------------------------|-------------------------------|---------------------------------|-----------------------------|
| WMD-CA | WeedMD, Inc. | Self Funding | \$18 | \$73 |
| NCNNF | 48North Cannabis Corp. | Self Funding | \$2 | \$33 |
| VFF | Village Farms International, Inc. | Self Funding | \$3 | \$38 |
| GTEC-TSX | GTEC Holdings Ltd. | - | \$0 | \$2 |
| HRVOF | Harvest One Cannabis, Inc. | - | \$0 | \$3 |
| CRON | Cronos Group Inc | 158 | (\$127) | \$1,681 |
| XLY-CNQ | Auxly Cannabis Group Inc. | 46 | (\$56) | \$284 |
| CGC | Canopy Growth Corporation | 54 | (\$443) | \$1,981 |
| APHA-TSE | Aphria Inc | 40 | (\$129) | \$429 |
| TLRY | Tilray, Inc. | 24 | (\$140) | \$301 |
| OGI | OrganiGram Holdings Inc | 22 | (\$48) | \$128 |
| ACB | Aurora Cannabis Inc. | 16 | (\$221) | \$335 |
| TGODF | Green Organic Dutchman Holdings L | 16 | (\$55) | \$93 |
| HEXO | HEXO Corp. | 13 | (\$86) | \$103 |
| FLWPF | Flowr Corporation | 8 | (\$19) | \$24 |
| EMHTF | Emerald Health Therapeutics, Inc. | 1 | (\$63) | \$5 |

Data based on latest publicly avaialabe company filings, Factset Financial Data & Analytics concensus estimates and MJBizDaily Investor Intelligence internal estimates.

Results: Hemp/CBD

Hemp / CBD

| TKR | Company | Months of Cash Coverage | Cash = (Required) or Produced | Total Funds Available |
|-------|-----------------------------------|-------------------------------|-------------------------------|-----------------------------|
| CVSI | CV Sciences, Inc. | 123 | (\$2) | \$20 |
| CWBH | IF Charlotte's Web Holdings, Inc. | 113 | (\$19) | \$230 |
| ABAH | F Abacus Health Products, Inc. | 102 | (\$3) | \$28 |
| YCBD | cbdMD, Inc. | 21 | (\$12) | \$20 |
| NEPT- | CA Neptune Wellness Solutions, In | c. 18 | (\$12) | \$20 |
| GGBX | F Green Growth Brands, Inc. | 1 | (\$86) | \$10 |
| EMHT | F Emerald Health Therapeutics, Ir | nc. 1 | (\$63) | \$5 |
| ELLXF | Elixinol Global Ltd. | 0 | (\$1) | \$0 |

Data based on latest publicly available company filings, Factset Financial Data & Analytics concensus estimates and MJBizDaily Investor Intelligence internal estimates.

Results: Pharmaceutical

Pharmaceutical

| TKR | Company | Months of Cash Coverage | Cash = (Required) or Produced | Total Funds Available |
|-------|------------------------------------|-------------------------------|--|-----------------------------|
| GWPH | GW Pharmaceuticals PLC Sponsored | Self Funding | \$7 | \$537 |
| MEDIF | MediPharm Labs Corp. | Self Funding | \$8 | \$32 |
| RARE | Ultragenyx Pharmaceutical, Inc. | 30 | <i>(</i> \$304) | <i>\$755</i> |
| CARA | Cara Therapeutics Inc | 27 | (\$70) | <i>\$155</i> |
| ARNA | Arena Pharmaceuticals, Inc. | 26 | (\$345) | \$740 |
| ZYNE | Zynerba Pharmaceuticals Inc | 24 | (\$35) | \$85 |
| CRBP | Corbus Pharmaceuticals Holdings In | 7 | (\$52) | \$32 |

Data based on latest publicly available company filings, Factset Financial Data & Analytics concensus estimates and MJBizDaily Investor Intelligence internal estimates.

Results: Ancillary

Ancillary Products & Services

| TKR | Company | Months of Cash Coverage | Cash = (Required) or Produced | Total ÷ Funds Available |
|--------|--------------------------------------|-------------------------------|-------------------------------|-------------------------------|
| CNPOF | Canopy Rivers, Inc. Class A | Self Funding | \$8 | \$38 |
| LABS-C | CA MediPharm Labs Corp. | Self Funding | \$8 | \$32 |
| VGWCI | F Valens GroWorks Corp. | Self Funding | \$19 | \$96 |
| SMG | Scotts Miracle-Gro Company Class A | Self Funding | \$268 | \$968 |
| GNLN | Greenlane Holdings, Inc. Class A | - | \$0 | \$83 |
| GRWG | GrowGeneration Corp. | 47 | (\$5) | \$18 |
| KSHB | KushCo Holdings, Inc. | 44 | (\$39) | \$174 |
| NBEV | New Age Beverages Corp | 39 | (\$19) | \$61 |
| KERN | Akerna Corp. | 37 | (\$7) | \$22 |
| IIPR | Innovative Industrial Properties Inc | 15 | (\$277) | \$336 |
| FIRE-C | A Supreme Cannabis Company Inc | 11 | (\$45) | \$58 |

Data based on latest publicly available company filings, Factset Financial Data & Analytics concensus estimates and MJBizDaily Investor Intelligence internal estimates.

After Triage, Dig Deeper

- Look for other cash use commitments HEXO example of cash uses
- Look at debt covenants to see what can or can't be sold

| Fiscal year | 2020 | 2021 - 2022 | 2023 - 2024 | Thereafter | Total |
|--|---------|-------------|-------------|------------|---------|
| | \$ | \$ | \$ | \$ | \$ |
| Accounts payable and accrued liabilities | 45,131 | _ | _ | _ | 45,131 |
| Excise taxes payable | 5,473 | _ | _ | _ | 5,473 |
| Onerous contract | 3,000 | _ | _ | _ | 3,000 |
| Convertible debentures | _ | 47,274 | _ | _ | 47,274 |
| Term loan | 3,500 | 28,875 | _ | _ | 32,375 |
| Lease obligations | 2,208 | 9,865 | 8,926 | 36,802 | 57,801 |
| Capital projects (1) | 23,266 | | _ | _ | 23,266 |
| Investment in associate | 8,075 | _ | _ | - | 8,075 |
| Service contracts | 10,917 | 1,526 | 329 | 37 | 12,809 |
| Purchase contracts | 1,530 | _ | _ | - | 1,530 |
| Operating leases (2) | 13 | 48 | _ | _ | 61 |
| Lease based operating expenses (3) | 1,923 | 7,676 | 6,872 | 20,348 | 36,819 |
| | 105,034 | 95,264 | 16,127 | 57,187 | 273,612 |

It's More Than Just Numbers

- After looking at the numbers, still need to assess the go forward business model, overall strategy, products, competitive landscape, regulatory landscape, etc.
- Know what is in the forecast, guidance, consensus estimates and think critically if reductions are coming
- Modeling is your best friend (doesn't give answers but reveals key drivers and questions to ask)

Know What's In The Forecast

- Exactly how is the forecast built
- What needs to go right to meet the forecast
- Key drivers of variability (volume, price, mix, geography, regulations)
- What signals tell you if on track or not
- When do you see the signals
- Who sees that information, how rolls up to CEO
- What options to change course during the period

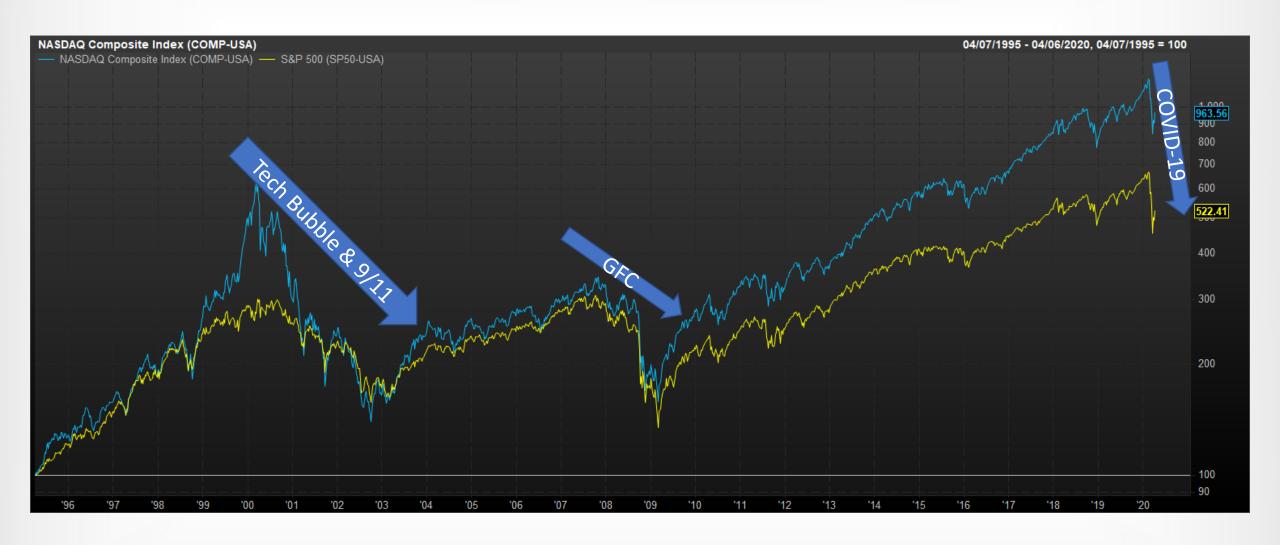
Investors - Model, Model, Model (h.t. Nick Colas)

- 1. Know Your Purpose: build a model, understand the entire business
- 2. Do Your Own Work: listen to many, follow none.
- 3. Focus on Revenues: Units, mix, price, don't just grow sales by percentage.
- 4. It's Not a Vacuum: what do results imply for industry, mkt share, growth, comp.
- 5. Know Cost Structure: Fixed, variable, marginal, products.
- 6. Capital Matters: know the cost of growth; working cap, PP&E, etc. (BS, CF)
- 7. Watch the Quarters: four quarters = year! Miss implies what?
- 8. Simplify, Standardize: analyze in systematic way (wash, rinse, repeat).

Where Do Valuations Bottom? A Historical Perspective on Consumer Equities

Where do Consumer Valuations Bottom?

- What do you pay for the well-managed company with a strong balance sheet?
- Quantitative Analysis of 1,429 Comparable Consumer Equities in two corrections:
 - Internet Bubble Burst and 9/11 Shock: June 1999 June 2003, 535 consumer equities,
 - Global Financial Crisis: September 2007 January 2010, 894 consumer equities
- Considered:
 - Valuation Compression from high vs. valuation at low (EV/S, EV/EBITDA, trough P/B)
 - % Return from high stock price to low stock price, & subsequent 1 year, 2 year, 5 year, 10 year returns
- Excluded companies with more than \$20 billion market cap at beginning
- Included equities that bankrupted and were sold to avoid Survivorship Bias in data



Valuations Compress ~30-50% to 2.4X Sales, 7.5X EBITDA, 2.0X Book in Corrections

| | % Multiple 0 | ole Compression Enterp | | /alue / Sales | Enterprise Value / EBITDA | | | Number of |
|--------------------------------------|--------------|------------------------|------|---------------|---------------------------|-----|------------|--------------|
| | EV/S | EV/EBITDA | High | Low | High | Low | Bottom P/B | Observations |
| Internet Bubble & 9/11 1999-2003 | -46% | -31% | 7.1 | 2.3 | 13.4 | 7.8 | 2.1 | 535 |
| Global Financial Crisis 2007-2010 | -52% | -47% | 4.6 | 2.4 | 15.1 | 7.3 | 1.9 | 894 |
| Weighted Average (Sum for Obs.) | -50% | -41% | 5.5 | 2.4 | 14.5 | 7.5 | 2.0 | 1,429 |

Source: FactSet and MJBizDaily Investor Intelligence Analysis

US near bottom on Sales, not quite on EBITDA Canada shows downside risk – Estimate Cuts?

| | % Multiple (| Compression | Enterprise \ | /alue / Sales | Enterprise Va | alue / EBITDA | | Number of |
|------------------------------------|--------------|-------------|--------------|---------------|---------------|---------------|------------|-------------------------|
| | EV/S | EV/EBITDA | High | Low | High | Low | Bottom P/B | Observations |
| Weighted Average (Sum for Obs.) | -50% | -41% | 5.5 | 2.4 | 14.5 | 7.5 | 2.0 | 1,429 |
| US Vert. Int. Ops. | | | | 1.8 | | 9.5 | | 16 EV/S 13 EV/EBITDA |
| Canada Vert. Int. Ops. | | | | 5.0 | | 11.3 | | 14 EV/S 4 EV/EBITDA |
| Hemp/CBD | | | | 1.8 | | n.m. | | 7 EV/S 0 EV/EBITDA |
| Pharmaceutical | | | | 16.5 | | 9.1 | | 5 EV/S 1 EV/EBITDA |
| Ancillary | | | | 2.3 | | 8.7 | | 11 EV/S 6 EV/EBITDA |

Source: FactSet and MJBizDaily Investor Intelligence Estimates

Different Businesses Get Different Multiples

| Global Financial Crisis 2007-2010 | Count of Ticker | Average of Return High to Low | | Average of EV/EBITDA Compression | Average of Value at High Price EV/SALES FY1 | Average of Value at Low Price EV/SALES FY1 | Average of Value at High Price EV/EBITDA FY1 | Average of Value at Low Price EV/EBITDA FY1 | Average of Value at Low Price P/B TTM | Return +1Yr | Average of Return +2Yr Low | | Average of Return +10Yr Low |
|-----------------------------------|-----------------|-------------------------------------|------|--|--|---|---|--|---|-------------|----------------------------------|------|-----------------------------------|
| Consumer Non-Durables | 6 | 4 | | | | | | | | | | | |
| Beverages: Alcoholic | | 5 -61% | -36% | 6 -48% | 2.46 | 1.57 | 14.2 | 6.9 | 1.47 | 150% | 146% | 543% | 1041% |
| Beverages: Non-Alcoholic | | 6 # | # | # | # | # | # | # | # | # | # | # | # |
| Consumer Sundries | | 4 # | # | # | # | # | # | # | # | # | # | # | # |
| Food: Specialty/Candy | 2 | 7 # | # | # | # | # | # | # | # | # | # | # | # |
| Household/Personal Care | 1 | 6 # | # | # | # | # | # | # | # | # | # | # | # |
| Tobacco | | 6 -36% | -19% | 6 -5% | 2.27 | 2.03 | 7.1 | 6.4 | 38.24 | 65% | 84% | 183% | 178% |
| Restuarants | 4 | 4 # | # | # | # | # | # | # | # | # | # | # | # |
| Distribution Services | 6 | 0 # | # | # | # | # | # | # | # | # | # | # | # |
| Food Distributors | | 6 # | # | # | # | # | # | # | # | # | # | # | # |
| Medical Distributors | 1 | 3 # | # | # | # | # | # | # | # | # | # | # | # |
| Wholesale Distributors | 4 | 1 # | | | | | • | | • | | | | |
| Real Estate Investment Trusts | 14 | 5 # | | | | | | | | | | | |
| Medical/Nursing Services | 3 | 7 # | | | | Full D | Dataset available to | Investor Intellige | nce Subscribers | | | | |
| Health Technology | 19 | 7 # | | | | | | | | | | | |
| Medical Specialties | 14 | 7 # | | | | | | | | | | | |
| Pharmaceuticals: Generic | | 7 # | # | # | # | # | # | # | # | # | # | # | # |
| Pharmaceuticals: Other | 4 | 3 # | # | # | # | # | # | # | # | # | # | # | # |
| Process Industries | 2 | 3 # | # | # | # | # | # | # | # | # | # | # | # |
| Agricultural Commodities/Milling | 1 | 1 -77% | -66% | 6 -56% | 1.72 | 1.59 | 9.6 | 3.7 | 1.06 | 325% | 353% | 387% | 3817% |
| Chemicals: Agricultural | 1 | 2 # | # | # | # | # | # | # | # | # | # | # | # |
| Retail Trade | 8 | 6 # | # | # | # | # | # | # | # | # | # | # | # |
| Discount Stores | | 5 # | # | # | # | # | # | # | # | # | # | # | # |
| Drugstore Chains | | 6 -48% | -34% | 6 -31% | 0.83 | 0.50 | 9.7 | 7.0 | 1.59 | 165% | 183% | 859% | 426% |
| Food Retail | 1 | 4 # | # | # | # | # | # | # | # | # | # | # | # |
| Specialty Stores | 6 | 1 # | # | # | # | # | # | # | # | # | # | # | # |
| Technology Services | | 8 # | # | # | # | # | # | # | # | # | # | # | # |
| Information Technology Services | | 2 # | # | # | # | # | # | # | # | # | # | # | # |
| Internet Software/Services | | 6 # | # | # | # | # | # | # | # | # | # | # | ш |
| | | | | | | | | | | | | | T. |
| Packaged Software | 11 | 0 # | # | # | # | # | # | # | # | # | # | # | # |

Source: FactSet and MJBizDaily Investor Intelligence Estimates;

is Hidden Data - Full Dataset available to Investor Intelligence subscribers

Consumer & Cannabis decline more & faster, recovers more?

| | % Return | # Days | | Average Sto | ock Return | | Number of |
|--------------------------------------|-------------|-------------|-------------|-----------------------|--------------|-----------------|--------------|
| | High to Low | High to Low | Low to +1Yr | Low to +2Yr | Low to +5Yr | Low to +10Yr | Observations |
| Internet Bubble & 9/11 1999-2003 | -60% | 491 | 153% | 187% | 415% | 599% | 535 |
| Global Financial Crisis 2007-2010 | -65% | 347 | 195% | 273% | 538% | 852% | 894 |
| Weighted Average (Sum for Obs.) | -63% | 401 | 179% | 241% | 492% | 757% | 1,429 |
| S&P 500 Internet Bubble | -49% | 929 | 34% | 44% | 100% | 88% | |
| NASDAQ Internet Bubble | -78% | 943 | 72 % | 72% | 150% | 181% | |
| S&P 500 GFC | -57% | 517 | 69% | 95% | 178% | 306% | |
| NASDAQ GFC | -56% | 495 | 85% | 117% | 242% | 485% | |
| Today: | | | | | % Off High | Days since High | 1 |
| US Vert. Int. Ops. | -78% | 352 | | S&P 500 Today | -27 % | 44 | |
| Canada Vert. Int. Ops. | -84% | 343 | | Russell 2000 Today | -38% | 77 | |
| Hemp/CBD | -88% | 341 | | NASDAQ Comp. | -25 % | 44 | |
| Pharmaceutical | -52% | 318 | | | | | |
| Ancillary | -71% | 278 | | | | | |

Source: FactSet and MJBizDaily Investor Intelligence Estimates

Canadian Supply and Demand

2019 Review: Oversupply and Growing

- Dec 2019 Investor Intelligence Conference in Las Vegas we noted market supply far exceeded legal demand in Canada
- Months of sales in inventory rose to 30x in Aug. 2019 from 19x in Jan.
- 11 large LP's had "planned capacity expansion" to 2.39 million kilograms annually versus demand of about 850,000-900,000 annual kilograms annually
- Conditions were ripe for price cuts, capacity reductions, or combination of both

Since Then...

_ _ _ _

Planned

-55%

 11 Major LP's Current and future planned production levels have changed substantially since then (000's of kilograms annual production)

| NOV. '19 | ACB | VFF | APHA | TRST | TGOD | CGC | XLY | CRON | OGI | HEXO | TLRY | TOTAL |
|--------------|------|-----|------|------|------|------|-----|------|-----|------|------|-------|
| Current | 166 | 75 | 42 | 50 | 65 | 164 | 100 | 40 | 66 | 39 | 46 | 854 |
| Planned | 625 | 330 | 255 | 250 | 219 | 164 | 160 | 115 | 113 | 108 | 46 | 2,385 |
| | | | | | | | | | | | | |
| TODAY | ACB | VFF | APHA | TRST | TGOD | CGC | XLY | CRON | OGI | HEXO | TLRY | TOTAL |
| Current | 120 | 75 | 55 | 50 | 65 | 120 | 100 | 40 | 89 | 89 | 201 | 1,004 |
| Planned | 166 | 150 | 255 | 50 | 185 | 120 | 173 | 115 | 113 | 154 | 201 | 1,681 |
| | , | | , | | , | | | | | | , | |
| % Chg. | ACB | VFF | APHA | TRST | TGOD | CGC | XLY | CRON | OGI | HEXO | TLRY | TOTAL |
| Current | -28% | 0% | 31% | 0% | 0% | -27% | 0% | 0% | 34% | 128% | 337% | 18% |
| | | | | | | | | | | | | |

0%

-16%

Consumption Reality (latest available)

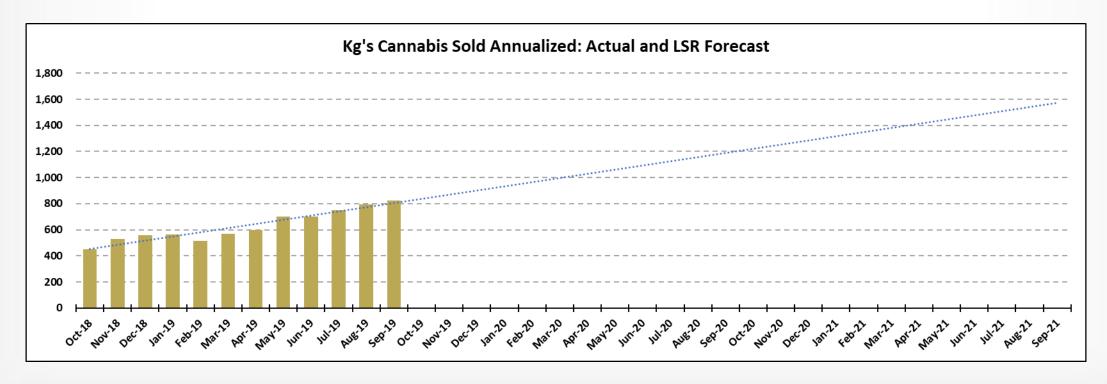
| (000's) | Jan-19 | Feb-19 | Mar-19 | Apr-19 | May-19 | Jun-19 | Jul-19 | Aug-19 | Sep-19 | |
|-------------------------------------|--------|------------|---------------|--------|--------|--------|-------------|------------|--------|--|
| Dry Flower Kg's Sold | 7.3 | 6.7 | 7.6 | 8.9 | 9.5 | 10.0 | 11.7 | 13.0 | 12.9 | |
| Cannabis Oil Liters Sold | 7.9 | 7.3 | 7.9 | 8.2 | 9.8 | 9.6 | 10.2 | 10.7 | 11.2 | |
| Flower to Oil : 5g Flower = 1ml Oil | | | | | | | | | | |
| Dry Flower Kg's Equivalent | 39.7 | 36.4 | 39.6 | 41.1 | 49.1 | 48.2 | 50.9 | 53.4 | 55.9 | |
| TOTAL Kg's Sold | 47.0 | 43.0 | 47.2 | 50.0 | 58.6 | 58.3 | 62.6 | 66.3 | 68.9 | |
| Annualized Rate Kg's Sold | 564 | <i>516</i> | 567 | 600 | 703 | 699 | <i>7</i> 51 | <i>796</i> | 826 | |

Growth Path to LP's 1.68m Kg's

- Consumption growth rate needed to reach 1.68 million kilograms of sales from the late 2019 rate of 826,000 kilograms?
 - 43% y/y for the next 2 years
 - 27% y/y for the next 3 years
- Is that plausible?

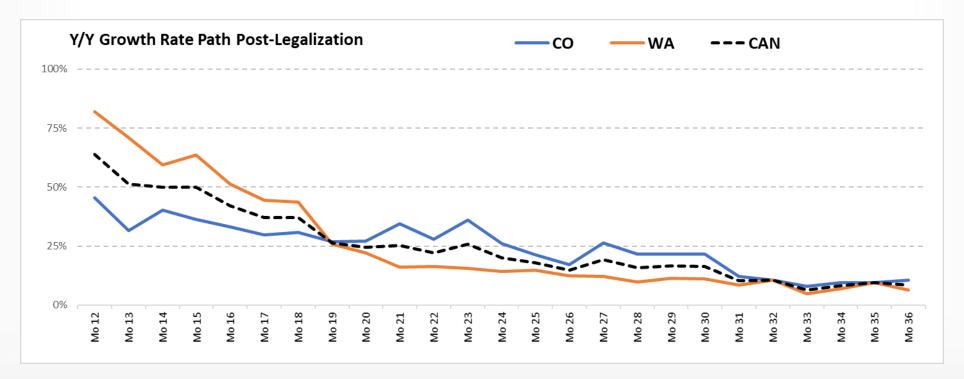
Consumption: LSR Forecast

Least Squares Regression projects ~ 1.59 million kilograms 2 years out



Consumption: US States Growth Rates

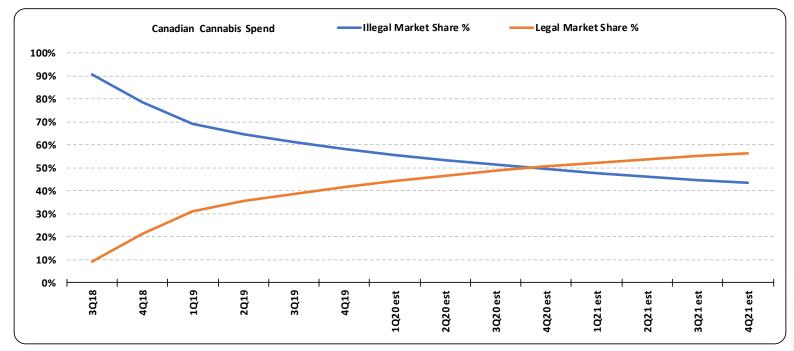
- Two US states with long term data to use in forecasting
- Would result in about 1.11 million kilograms of demand 2 years out



Consumption: GDP Data on Cannabis

Implies 1.16m kilograms in 2 years

| | 3Q18 | 4Q18 | 1Q19 | 2Q19 | 3Q19 | 4Q19 | 1Q20 est | 2Q20 est | 3Q20 est | 4Q20 est | 1Q21 est | 2Q21 est | 3Q21 est | 4Q21 est |
|------------------------|-------|-------|-------|-------|-------|-------|----------|-----------------|----------|----------|----------|-----------------|-----------------|----------|
| Illegal Market Share % | 90.8% | 78.6% | 69.0% | 64.6% | 61.2% | 58.4% | 55.8% | 53.4% | 51.3% | 49.4% | 47.7% | 46.2% | 44.8% | 43.5% |
| Legal Market Share % | 9.2% | 21.4% | 31.0% | 35.4% | 38.8% | 41.6% | 44.2% | 46.6% | 48.7% | 50.6% | 52.3% | 53.8% | 55.2% | 56.5% |
| Legal Implied G Y/Y | | | | | | | 47% | 36% | 30% | 27% | 22% | 20% | 17% | 16% |



Overcapacity Issue Improving

| | LP's Est. | LSR | CO, WA G Rate | GDP Model |
|---------------------|-----------|------|---------------|-----------|
| Kg's Annually (mil) | 1.68 | 1.59 | 1.11 | 1.16 |

US and Canada: Relative Stock Opportunities

The Companies

- Looked at Top 7 (by market cap) US¹ and Canadian² integrated operators
- Represent about 90% of total market cap of publicly traded companies we track in each of the regions
- On purely relative basis, which offer more compelling investment characteristics?

¹ CURA, GTII, TRUL, CRLB, HARV, CCHW, ACRG

CGC, CRON, ACB, APHA, TLRY, OGI, XLY

Country Market Size and Growth

| Est. Market Size | 2020 | 2021 | 2022 |
|---------------------|--------|--------|--------|
| United States 1 | 16,400 | 20,600 | 24,900 |
| Canada ² | 2,605 | 3,098 | 3,801 |
| Y/Y Growth | | | |
| United States 1 | 40% | 26% | 21% |
| Canada ² | 37% | 19% | 23% |

¹ MJBizDaily sourced estimate

² BDS Analytics, Arcview sourced estimate

Sales, EBITDA, Margins, Growth

| Sales ¹ | 2020 | 2021 |
|----------------------|--------|-------|
| United States | 2,743 | 4,448 |
| Canada | 1,641 | 2,403 |
| EBITDA 1 | | |
| United States | 555 | 1,337 |
| Canada | (308) | 121 |
| Margin ¹ | | |
| United States | 20.2% | 30.1% |
| Canada | -18.8% | 5.0% |
| Rev Growth 1 | | |
| United States | 40% | 26% |
| Canada | 37% | 19% |

¹ Factset Data & Analytics consensus estimate

Valuation and Enterprise Value

| EV / EBITDA | 2020 | 2021 |
|----------------------|-------|-------|
| United States | 13.0x | 5.4x |
| Canada | n/a | 88.0x |

Ent. Value

| United States | 7,217 |
|---------------|--------|
| Canada | 10,612 |

Comparison Summary

Looking at largest publicly available investment options, US companies relative to Canadian offer:

- Larger market to sell into¹ (6x larger)
- Higher market growth rate² (32% vs 28%)
- Higher company sales growth rate² (95% vs 52%)
- Higher EBITDA Margins³ (30.1% vs 5.0%)
- Lower Valuation³

¹ 2022. ² CAGR 2019-2021. ³ 2021

Same Conclusion on our Comp Tables on 4/3/20

| Valuation & Revenue Comparison Table | | | | | | | | | EV / | Sales | EV / E | BITDA | | Sales | | Sales G | irowth | EE | ITDA Marg | jin |
|---|-------------|---------------|-----------------------|---------------------------------------|-----|-----------------|---------------------------------------|--|---------|-------|--------|-------|--------|--------|----------|---------|--------|--------|-----------|-------|
| Name | Ticker | Share rice | Reported FD Shares | Inv. Intel. Pro Forma FD Shares | Rep | orted et Cap | Inv. Intl. Pro Forma Market Cap | Inv. Intl. Pro Forma Enterpris Value | e 2020E | 2021E | 2020E | 2021E | 2019E | 2020E | 2021E | 2020E | 2021E | 2019E | 2020E | 2021E |
| US-Focused Vertically Integrated Operato | ors | | | | | | | | | | | | | | | | | | | |
| 4Front Ventures Corp. | FFNTF | \$ 0.28 | 129.7 | 530.9 | \$ | 36 | \$ 146 | \$ 19 | 1 1.9X | 0.9X | 18.2X | 4.0X | \$ 25 | \$ 102 | \$ 209 | 303% | 106% | -68.7% | 10.3% | 23.29 |
| Acreage Holdings, Inc. | ACRGF | \$ 1.69 | 126.8 | 136.2 | \$ | 215 | \$ 231 | \$ 23 | 1 0.8% | 0.5X | n.m. | 3.5X | \$ 156 | \$ 278 | \$ 490 | 79% | 76% | -28.9% | -2.5% | 13.39 |
| Cansortium, Inc. | CNTMF | \$ 0.12 | 91.1 | 91.1 | \$ | 11 | \$ 11 | \$ 10 | 1 1.1X | 0.8X | 4.0X | 3.4X | \$ 30 | \$ 95 | \$ 119 | 215% | 25% | -46.8% | 26.5% | 25.29 |
| Columbia Care, Inc. | CCHWF | \$ 1.82 | 216.5 | 280.6 | \$ | 394 | \$ 511 | \$ 51 | 1 2.3X | 1.2X | n.m. | 5.8X | \$ 77 | \$ 220 | \$ 432 | 184% | 96% | -62.0% | -5.7% | 20.39 |
| Cresco Labs, Inc. | CRLBF-US | \$ 2.66 | 347.2 | 473.0 | \$ | 925 | \$ 1,260 | \$ 1,26 | 0 2.4X | 1.5X | 11.8X | 4.9X | \$ 131 | \$ 521 | \$ 866 | 298% | 66% | 3.1% | 20.4% | 29.59 |
| Curaleaf Holdings, Inc. | CURLF | \$ 3.62 | 543.9 | 734.3 | \$ | 1,970 | \$ 2,659 | \$ 2,74 | 1 4.4X | 2.6X | 17.5X | 7.3X | \$ 221 | \$ 621 | \$ 1,063 | 181% | 71% | 10.6% | 25.3% | 35.59 |
| Green Thumb Industries Inc. | GTBIF | \$ 5.65 | 130.9 | 130.9 | \$ | 740 | \$ 740 | \$ 84 | 6 1.9X | 1.2X | 7.8X | 4.1X | \$ 216 | \$ 440 | \$ 682 | 103% | 55% | 15.5% | 24.5% | 30.59 |
| Harvest Health & Recreation, Inc. | HRVSF | \$ 0.77 | 320.6 | 432.8 | \$ | 247 | \$ 333 | \$ 52 | 6 2.0X | 1.3X | 10.7X | 3.7X | \$ 119 | \$ 269 | \$ 415 | 126% | 54% | -27.5% | 18.3% | 34.79 |
| iAnthus Capital Holdings, Inc. | ITHUF | \$ 0.47 | 171.6 | 171.6 | \$ | 81 | \$ 81 | \$ 18 | 4 0.8X | 0.6X | 6.0X | 2.5X | \$ 87 | \$ 220 | \$ 327 | 153% | 48% | -33.9% | 14.0% | 22.49 |
| Liberty Health Sciences Inc | LHSIF | \$ 0.31 | 346.4 | 346.4 | \$ | 107 | \$ 107 | \$ 11 | 0 n.m. | n.m. | n.m. | n.m. | n.m. | n.m. | n.m. | n.m. | n.m. | n.m. | n.m. | n.m |
| Medicine Man Technologies, Inc. | MDCL | \$ 1.31 | 40.0 | 93.0 | \$ | 52 | \$ 122 | \$ 18 | 1 1.2X | 1.1X | 4.6X | 4.2X | \$ 144 | \$ 151 | \$ 159 | 5% | 5% | 25.0% | 26.0% | 27.09 |
| MedMen Enterprises, Inc. Class B | MMNFF | \$ 0.22 | 601.0 | 2,047.0 | \$ | 130 | \$ 442 | \$ 44 | 2 1.8X | 1.3X | n.m. | n.m. | \$ 161 | \$ 242 | \$ 332 | 51% | 37% | -81.9% | -22.9% | 1.99 |
| MJardin Group, Inc. | MJARF | \$ 0.09 | 78.4 | 78.4 | \$ | 7 | \$ 7 | \$ 14 | 4 3.2X | 2.1X | 26.1X | 7.8X | \$ 24 | \$ 45 | \$ 67 | 84% | 51% | -27.9% | 12.4% | 27.39 |
| Planet 13 Holdings, Inc. | PLNHF | \$ 0.99 | 141.9 | 140.9 | \$ | 141 | \$ 139 | \$ 13 | 9 1.5X | 1.1X | 5.1X | 3.9X | \$ 64 | \$ 93 | \$ 127 | 46% | 35% | 15.9% | 29.4% | 28.09 |
| SLANG Worldwide, Inc. | SLGWF-US | \$ 0.13 | 257.7 | 257.7 | \$ | 32 | \$ 32 | \$ 3 | 2 0.3X | 0.3X | 1.7X | 1.2X | \$ 24 | \$ 114 | \$ 125 | 375% | 9% | -11.5% | 17.0% | 22.39 |
| Trulieve Cannabis Corp. | TCNNF | \$ 9.33 | 110.3 | 110.3 | \$ | 1,030 | \$ 1,030 | \$ 1,10 | 2 2.8X | 2.2X | 7.1X | 5.5X | \$ 252 | \$ 393 | \$ 500 | 56% | 27% | 46.6% | 39.3% | 39.89 |
| Vireo Health International, Inc. | VREOF | \$ 0.33 | 92.4 | 120.5 | \$ | 31 | \$ 40 | \$ 4 | 0 0.5X | 0.3X | 2.9X | 1.0X | \$ 29 | \$ 88 | \$ 146 | 203% | 66% | -22.3% | 15.6% | 26.59 |
| Average - US-Focused Vertically Integrate | d Operators | | | | \$ | 362 | \$ 464 | \$ 51 | 7 1.8X | 1.2X | 9.5X | 4.2X | \$ 110 | \$ 243 | \$ 379 | 154% | 52% | -18.4% | 15.5% | 25.59 |

| Valuation & Revenue Comparison Table | | | | | | | | | EV/S | Sales | EV / EI | BITDA | | Sales | | Sales G | rowth | EB | ITDA Marg | in |
|--|----------|------------------|-----------------------|---------------------------------------|------------------------|-------|---------------------------------------|---------------------------------------|-------|-------|---------|-------|--------|--------|--------|---------|-------|---------|-----------|--------|
| Name | Ticker | D Share Price | Reported FD Shares | Inv. Intel. Pro Forma FD Shares | Reported Market Cap | | Inv. Intl. Pro Forma Market Cap | Inv. Intl. Pro Forma Enterprise Value | 2020E | 2021E | 2020E | 2021E | 2019E | 2020E | 2021E | 2020E | 2021E | 2019E | 2020E | 2021E |
| Canada-Focused Vertically Integrated Ope | rators | | | | | | | | | | | | | | | | | | | |
| 48North Cannabis Corp. | NCNNF | \$ 0.12 | 179.6 | 179.6 | \$ | 22 | \$ 22 | \$ 22 | 1.1X | 0.8X | n.m. | 6.0X | \$ 8 | \$ 20 | \$ 27 | 151% | 32% | -75.9% | -11.4% | 13.3% |
| Aphria Inc | APHA-TSE | \$ 2.82 | 254.2 | 267.6 | \$ | 716 | \$ 753 | \$ 783 | 1.7X | 1.4X | 16.9X | 9.2X | \$ 299 | \$ 455 | \$ 541 | 52% | 19% | 1.0% | 10.2% | 15.7% |
| Aurora Cannabis Inc. | ACB | \$ 0.81 | 1,171.4 | 1,343.4 | \$ | 948 | \$ 1,088 | \$ 1,387 | 5.4X | 3.7X | n.m. | 32.6X | \$ 198 | \$ 259 | \$ 374 | 31% | 44% | -63.1% | -23.0% | 11.4% |
| Auxly Cannabis Group Inc. | XLY-CNQ | \$ 0.24 | 624.2 | 624.2 | \$ | 150 | \$ 150 | \$ 155 | 6.3X | 1.9X | n.m. | 8.2X | \$ 4 | \$ 24 | \$ 81 | 455% | 230% | n.m. | -37.7% | 23.4% |
| Canopy Growth Corporation | CGC | \$ 13.25 | 351.6 | 373.6 | \$ 4 | 1,658 | \$ 4,950 | \$ 4,950 | 10.6X | 6.9X | n.m. | n.m. | \$ 278 | \$ 467 | \$ 713 | 68% | 53% | -103.1% | -42.4% | -5.8% |
| Cronos Group Inc | CRON | \$ 5.52 | 374.6 | 374.6 | \$ 2 | 2,068 | \$ 2,068 | \$ 2,068 | 28.6X | 12.0X | n.m. | n.m. | \$ 24 | \$ 72 | \$ 172 | 205% | 138% | n.m. | -83.5% | -17.8% |
| Emerald Health Therapeutics, Inc. | EMHTF | \$ 0.11 | 189.5 | 189.5 | \$ | 21 | \$ 21 | \$ 37 | n.m. | n.m. | n.m. | n.m. | n.m. | n.m. | n.m. | n.m. | n.m. | n.m. | n.m. | n.m. |
| Flowr Corporation | FLWPF | \$ 0.42 | 88.0 | 88.0 | \$ | 37 | \$ 37 | \$ 37 | 0.8X | 0.3X | n.m. | 1.7X | \$ 5 | \$ 47 | \$ 115 | 867% | 144% | n.m. | -6.9% | 19.4% |
| Green Organic Dutchman Holdings Ltd. | TGODF | \$ 0.20 | 314.6 | 275.9 | \$ | 62 | \$ 55 | \$ 55 | 2.4X | 1.1X | n.m. | 40.1X | \$ 8 | \$ 22 | \$ 49 | 177% | 119% | n.m. | -69.3% | 2.8% |
| GTEC Holdings Ltd. | GTEC-TSX | \$ 0.06 | 123.0 | 123.0 | \$ | 8 | \$ 8 | \$ 11 | n.m. | n.m. | n.m. | n.m. | n.m. | n.m. | n.m. | n.m. | n.m. | n.m. | n.m. | n.m. |
| Harvest One Cannabis, Inc. | HRVOF | \$ 0.06 | 160.7 | 160.7 | \$ | 10 | \$ 10 | \$ 11 | 0.8X | n.m. | n.m. | n.m. | \$ 9 | \$ 14 | n.m. | 54% | n.m. | -130.5% | -52.3% | n.m. |
| HEXO Corp. | HEXO | \$ 0.67 | 285.8 | 326.4 | \$ | 193 | \$ 220 | \$ 223 | 3.1X | 1.9X | n.m. | n.m. | \$ 43 | \$ 73 | \$ 118 | 68% | 62% | -95.2% | -31.1% | 3.5% |
| OrganiGram Holdings Inc | OGI | \$ 1.62 | 166.0 | 168.5 | \$ | 269 | \$ 273 | \$ 293 | 2.5X | 1.8X | 9.8X | 5.9X | \$ 73 | \$ 117 | \$ 161 | 61% | 38% | 24.0% | 25.6% | 30.8% |
| Tilray, Inc. | TLRY | \$ 5.54 | 113.0 | 120.0 | \$ | 626 | \$ 665 | \$ 975 | 4.0X | 2.6X | n.m. | n.m. | \$ 167 | \$ 243 | \$ 368 | 46% | 52% | -53.7% | -28.5% | -2.7% |
| Village Farms International, Inc. | VFF | \$ 2.48 | 57.0 | 53.5 | \$ | 141 | \$ 133 | \$ 208 | 1.1X | 0.9X | 14.2X | 4.7X | \$ 182 | \$ 188 | \$ 225 | 3% | 20% | 0.6% | 7.8% | 19.7% |
| WeedMD, Inc. | WMD-CA | \$ 0.28 | 191.9 | 191.9 | \$ | 54 | \$ 54 | \$ 75 | 1.0X | 0.6X | 4.3X | 2.0X | \$ 19 | \$ 79 | \$ 127 | 323% | 61% | -30.3% | 22.4% | 30.0% |
| Average - Canada-Focused Vertically Int. C | Ops. | | | | \$ | 624 | \$ 657 | \$ 706 | 5.0X | 2.8X | 11.3X | 12.3X | \$ 94 | \$ 149 | \$ 236 | 183% | 78% | -52.6% | -22.9% | 11.0% |

Future Catalysts

- Does Federal legality difference warrant massive valuation premium?
- If so, that gap should close when law changes
- US has two major potential catalysts
 - More states going legal
 - > Federal legality
- Canada has two major potential catalyst
 - > Transition from illicit to legal market share
 - > Cannabis 2.0 could expand users, demand

Thank you!



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